



## LETTER OF TRANSMITTAL

October 14, 2022

Florida Fish  
and Wildlife  
Conservation  
Commission

Commissioners  
**Rodney Barreto**  
Chairman  
Coral Gables

**Steven Hudson**  
Vice Chairman  
Fort Lauderdale

**Gary Lester**  
Oxford

**Albert Maury**  
Coral Gables

**Gary Nicklaus**  
Jupiter

**Sonya Rood**  
St. Augustine

**Robert A. Spottswood**  
Key West

Office of the  
Executive Director  
**Eric Sutton**  
Executive Director

**Thomas H. Eason, Ph.D.**  
Assistant Executive Director

**Jessica Crawford**  
Chief of Staff

850-487-3796  
850-921-5786 FAX

*Managing fish and wildlife  
resources for their long-term  
well-being and the benefit  
of people.*

Mr. Chris Spencer, Director  
Office of Policy and Budget  
Executive Office of the Governor  
1702 Capitol  
Tallahassee, Florida 32399-0001

Dear Mr. Spencer:

The Agency Capital Improvements Program for Fiscal Year 2023-2024 through Fiscal Year 2027-2028 for the Florida Fish and Wildlife Conservation Commission is submitted and has been posted to the Florida Fiscal Portal, following the instructions dated July 2022. The information provided electronically is a true and accurate presentation of our proposed Fixed Capital Outlay Legislative Budget Request of \$47,627,013 for the 2023-2024 fiscal year.

This submission has been approved by Eric Sutton, Executive Director, and is subject to approval by the Commission.

Sincerely,

A handwritten signature in blue ink that reads "Hunter Jones".

**Hunter Jones**  
Deputy Chief Financial Officer

HJ/eb

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Tallahassee, Florida  
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Hearing/speech-impaired:  
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