



LETTER OF TRANSMITTAL

Florida Fish  
and Wildlife  
Conservation  
Commission

October 15, 2020

Commissioners  
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**Sonya Rood**  
St. Augustine

Executive Staff

**Eric Sutton**  
Executive Director

**Thomas H. Eason, Ph.D**  
Assistant Executive Director

**Jennifer Fitzwater**  
Chief of Staff

Office of the  
Chief Financial Officer  
**Charlotte Jerrett**  
Chief Financial Officer

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*Managing fish and wildlife  
resources for their long-term  
well-being and the benefit  
of people.*

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MyFWC.com

Mr. Chris Spencer, Policy Director  
Office of Policy and Budget  
Executive Office of the Governor  
The Capitol, Room 1603  
Tallahassee, Florida 32399-0001

Dear Mr. Spencer:

The Agency Capital Improvements Program for Fiscal Year 2021-22 through Fiscal Year 2025-26 for the Florida Fish and Wildlife Conservation Commission (FWC) is submitted and has been posted to the Florida Fiscal Portal, following the instructions dated July 2020. The information provided electronically is a true and accurate presentation of our proposed Fixed Capital Outlay Legislative Budget Request of \$20,160,856 for the 2021-22 fiscal year.

This submission has been approved by Eric Sutton, Executive Director, and by FWC Commissioners during the October 7-8, 2020, Commission Meeting.

Sincerely,

A handwritten signature in blue ink that reads "Charlotte Jerrett".

Charlotte Jerrett  
Chief Financial Officer

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